Reviewed and Approved as of September 23, 2026

THE SCOTTS MIRACLE-GRO COMPANY
INNOVATION COMMITTEE CHARTER

Purpose:

The purpose of the Innovation Committee (the "Committee") of the Board of Directors (the "Board") of The Scotts Miracle-Gro Company (the "Company") is to oversee the execution of the Company's Innovation program in line with the priorities outlined in the Board approved Strategic Plan (aka SMG 2.0).

Membership:

The Committee generally shall consist of at least three members of the Board. The Board shall appoint and remove the members of the Committee, one of whom shall be appointed by the Board as the Chairperson of the Committee (the "Committee Chair"), upon consideration of the recommendations of the Nominating and Governance Committee of the Board (the "Governance Committee").

The Committee may designate its own Secretary, who may be a non-Committee member.

Members shall qualify for service on the Committee based primarily upon their ability to further the Committee's purposes and to assist the Committee in meeting its duties and responsibilities.

Meetings:

The Committee will meet as frequently as required to perform its duties.

The Committee Chair, the Chairman of the Board or any member of the Committee may call a meeting of the Committee. The Committee in its sole discretion may invite members of management and others to attend meetings and provide pertinent information with the permission of the Committee Chair.

The Committee Chair shall preside at meetings of the Committee and shall set the agenda for the meeting in consultation with the members of the Committee and/or the management team as appropriate.

A majority of the Committee members shall constitute a quorum for the transaction of business. To the extent permitted by the Company's Articles of Incorporation and Code of Regulations, the Committee may also take action by unanimous written consent. The Committee shall prepare minutes of its meetings, which minutes shall be filed with the minutes of the meetings of the Committee.

Duties and Responsibilities:

The Management Team of the Company ("MT") owns decision rights for the entirety of Innovation program and the outcomes. In that context, the primary deliverable of the Committee

is to serve the Board and as advisors to the MT in the execution of the innovation program to ensure delivery of commitments (actual projects and financial outcomes alike) from innovation related activities identified in the Strategic Plan (e.g. % Net Revenue Growth from Innovation).

In consultation with both the MT and the Board, the Committee has identified the following list of priority areas where its engagement and support will be most important:

1. **Scientific Research & Product Development**
    - Assist management in identifying and analyzing significant emerging technologies;
    - Advise on the strategic long-term priorities for R&D focus and investments;
    - Review and ensure the MT has adequate resources required to deliver the commitments of the Innovation program; and
    - Advise and ensure we build adequate consumer, customer, regulatory and competitive insights into our Innovation program.
2. **Partnerships and M&A**
    - Where appropriate, provide advice to diligence M&A targets or emerging opportunities external partnerships directly related to the innovation program.
3. **Sustainability**
    - In collaboration with the Governance Committee, ensure the Company's innovation program is being delivered consistent with all sustainability disclosure and laws and, where appropriate, with the Company's own external commitments.
4. **Public Policy & Regulatory Affairs**
    - Review external public policy, regulatory and scientific affairs issues relating to the Company's innovation and sustainability priorities; and
    - Monitor and discuss emerging scientific and regulatory trends that may impact the Company's strategic operations while maintaining oversight of technical preparedness regarding legislative and regulatory shifts (e.g., ingredient bans, reformulation triggers).

Subcommittees:

The Committee may, in its discretion, designate, and delegate duties to, such subcommittees as it deems necessary or desirable.

Assessments:

In consultation with the Governance Committee, the Committee shall review and reassess the adequacy of this Charter and evaluate the Committee's performance no less frequently than annually. The Committee shall make any recommendations arising out of such review, reassessment, and evaluation to the Board.

Resources and Authority:

The Committee shall have the resources and authority appropriate to discharge its duties and responsibilities, including the authority to select, retain and terminate counsel and other experts or consultants, including sole authority to approve the third party's fees and other retention terms. In discharging its responsibilities, the Committee shall have full access to any relevant records of the Company and may also request that any officer, employee or consultant of the Company, including the Company's outside counsel, meet with any members of, or consultants to, the Committee.

Miscellaneous:

Nothing in this Charter is intended to expand applicable standards of liability under statutory or regulatory requirements for the directors of the Company or members of the Committee. The purpose and responsibilities outlined in this Charter are meant to serve as guidelines rather than as inflexible rules and the Committee is encouraged to adopt such additional procedures and standards as it deems necessary from time to time to fulfill its responsibilities. This Charter is intended to be consistent with, and should be read in conjunction with, the Company's Corporate Governance Guidelines.