FORM 10-Q

SECURITIES AND EXCHANGE COMMISSION Washington, D. C. 20549

[X] QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d)
OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended January 1, 1994

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] TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d)
OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from

tο

Commission file number 0-19768

THE SCOTTS COMPANY

(Exact name of registrant as specified in its charter)

Delaware

(State or other jurisdiction of incorporation or organization)

31-1199481 (I.R.S. Employer Identification No.)

14111 Scottslawn Road
Marysville, Ohio 43041
(Address of principal executive offices)
(Zip Code)

(513)644-0011

(Registrant's telephone number, including area code)

(No change)

(Former name, former address and former fiscal year, if changed since last report.)

Indicate by check mark whether registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes X No

Indicate the number of shares outstanding of each of the issuer's classes of common stock as of the latest practicable date.

Class A Common Stock, voting, \$.01 par value Outstanding at February 4, 1994 18,658,535 shares

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THE SCOTTS COMPANY AND SUBSIDIARIES

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PART I - FINANCIAL INFORMATION ITEM 1. FINANCIAL STATEMENTS

THE SCOTTS COMPANY AND SUBSIDIARIES CONSOLIDATED BALANCE SHEETS (Unaudited) (in thousands)

ASSETS

	January 2 1993	January 1 1994	September 30 1993
Current Assets: Cash and cash equivalents Accounts receivable, less allowances	\$ 787	\$ 6,247	\$ 2,323
of \$2,278, \$3,056 and \$2,511, respectively	70,909	93,964	60,848
Inventories:			
Raw materials	36,263	49,247	31,905
Finished products	61,117	80,174	44,749
Total inventories	97,380	129,421	76,654
Other current assets	5,378	6,517	3,917
Total current assets	174,454	236,149	143,742
Property, plant and equipment, at cost:			
Land and land improvements	19,275	21,904	19,817
Buildings	33,669	40,496	36,300
Machinery and equipment	73,962	104,923	87,250
Furniture and fixtures	4,276	6,054	5,952
Construction in progress	12,117	6,796	4,687
	143, 299	180,173	154,006
Less accumulated depreciation	47,992	57 [°] , 853	55, 215
Net property, plant and equipment	95,307	122,320	98,791
Intangible assets, net of accumulated			
amortization of \$18,758, \$22,014, and			
\$21,053, respectively	22,768	25,309	19,972
Deferred costs and other assets, net			
of accumulated amortization of			
\$6,944, \$8,179 and \$7,770, respectively	19,017	21,476	17,745
Excess of costs over underlying value			
of net assets acquired (goodwill),			
net of accumulated amortization			
of \$4,383, \$5,600 and \$5,123, respectively	41,519	103,488	41,340
Total Assets	\$ 353,065	\$ 508,742	\$ 321,590
IULAL MOSELS	φ 353,005	Ψ 500,142	Ψ 321,390

The accompanying notes to consolidated financial statements are an integral part of these statements.

THE SCOTTS COMPANY AND SUBSIDIARIES CONSOLIDATED BALANCE SHEETS (Unaudited) (in thousands except share data)

LIABILITIES AND SHAREHOLDERS' EQUITY

	January 2 1993	January 1 1994	September 30 1993
Current Liabilities: Revolving credit and bank line of credit Current portion of term debt Accounts payable Accrued liabilities Accrued payroll and fringe benefits Accrued taxes	\$ 53,182 419 38,665 6,847 8,742 5,916	\$ 45,303 20,444 39,434 10,050 12,111 5,725	\$ 705 5,444 28,279 9,135 12,035 9,253
Total current liabilities	113,771	133,067	64,851
Long-term debt, less current portion Postretirement benefits other than pensions	51,946 25,041	207,626 26,678	87,080 26,646
Total Liabilities	190,758	367,371	178,577
Shareholders' Equity: Preferred Stock, \$.01 par value, authorized 10,000,000 shares; none issued Class A Common Stock, voting, par value \$.01 per share; authorized 35,000,000 shares;	-	-	-
issued 21,073,430, 9,550,000, and 21,073,430 shares, respectively Class B Common Stock, non-voting, par value \$.01 per share; authorized 35,000,000 shares; none issued	211	211	211
Capital in excess of par value Deficit Cumulative foreign currency translation adjustment Treasury stock 2,414,895 shares at cost	192,654 (30,527) (31)	193,353 (10,565) (187) (41,441)	193,263 (9,008) (12) (41,441)
Total Shareholders' Equity	162,307	141,371	143,013
Total Liabilities & Shareholders' Equity	\$ 353,065	\$ 508,742	\$ 321,590

The accompanying notes to consolidated financial statements are an integral part of these statements.

THE SCOTTS COMPANY AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF INCOME (Unaudited)

(in thousands except share data)

		Three Mont January 2 1993		nded anuary 1 1994
Net sales Cost of sales	\$	67,757 37,054	\$	68,326 37,364
Gross profit		30,703		30,962
Operating expenses: Marketing Distribution General and administrative Research and development		11,939 9,818 6,287 1,552		12,921 10,976 5,010 2,004
Total operating expenses		29,596		30,911
Income from operations		1,107		51
Interest expense Other expenses, net		1,721 162		2,640 28
Loss before income tax benefit and cumulative effect of accounting changes		(776)		(2,617)
Income tax benefit		(305)		(1,060)
Loss before cumulative effect of accounting changes		(471)(1)		(1,557)
Cumulative effect of changes in accounting for postretirement benefits, net of tax and income taxes		(13,157)		-
Net loss	\$	(13,628)(2)	\$	(1,557)
Net loss per common share: Loss before cumulative effect of accounting changes Cumulative effect of changes in accounting for postretirement benefits, net of tax and income taxes	\$	(.02) (.63)	\$	(.08)
Net loss	\$	(.65)	\$	(.08)
Weighted average number of common shares outstanding	21	1,128,564	18,	658,535

- (1) Loss before cumulative effect of accounting changes for the three months ended January 2, 1993 has been restated to reflect an ongoing net of tax charge of \$462 or \$.02 resulting from the adoption of SFAS No. 106 effective October 1, 1992.
- (2) The net loss for the three months ended January 2, 1993 has been restated to reflect the cumulative effect of changes in accounting for postretirement benefits (a net of tax change of \$14,932 or \$.71 per share) and income taxes (a benefit of \$1,775 or \$.08 per share).

The accompanying notes to consolidated financial statements are an integral part of these statements.

THE SCOTTS COMPANY AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CASH FLOWS (Unaudited) (in thousands)

	Já	Three anuary 2 1993	Months	Ended January 1 1994
CASH FLOWS FROM OPERATING ACTIVITIES Net loss Adjustments to reconcile net loss to net	\$	(13,628)	\$	(1,557)
cash used in operating activities: Depreciation and amortization Cumulative effect of change in accounting		4,322		4,603
for postretirement benefits		24,280		-
Postretirement benefits		761		32
Deferred income taxes		(11,422)		-
Net increase in certain components of working capital		(48,000)		(53,377)
Net decrease in other assets		(40,000)		(33,377)
and liabilities and other adjustments		295		(147)
and madrifices and other adjustments		293		(147)
Net cash used in operating activities		(43,392)		(50,446)
CASH FLOWS FROM INVESTING ACTIVITIES Investment in plant and equipment, net		(2,582)		(4, 985)
Acquisition of Sierra, net of cash acquired		-		(118,986)
Acquisition of Republic, net of cash acquired		(16,366)		-
Net cash used in investing activities		(18,948)		(123,971)
CASH FLOWS FROM FINANCING ACTIVITIES Borrowings under term debt Payments on term and other debt Revolving lines of credit and bank line of credit, net		- - 62,247		125,000 (141) 53,598
Net cash provided by financing activities		62,247		178,457
Effect of exchange rate changes on cash		-		(116)
Net increase (decrease) in cash		(93)		3,924
Cash at beginning of period		880		2,323
Cash at end of period	\$	787	\$	6,247
SUPPLEMENTAL CASH FLOW INFORMATION Interest paid, net of amount capitalized Income taxes paid Detail of entities acquired:	\$	882 1,107	\$	1,958 2,261
Fair value of assets acquired Liabilities assumed Net cash paid for acquisition		23,799 (7,433) 16,366		138,933 (19,947) 118,986

The accompanying notes to consolidated financial statements are an integral part of these statements.

THE SCOTTS COMPANY AND SUBSIDIARIES Notes to Consolidated Financial Statements

1. Organization and Basis of Presentation

The Scotts Company ("Scotts") through its wholly-owned subsidiaries, The O. M. Scott & Sons Company ("OMS"), Hyponex Corporation ("Hyponex"), Republic Tool and Manufacturing Corp. ("Republic") and Scott-Sierra Horticultural Products Company ("Sierra") (collectively, the "Company"), is engaged in the manufacture and sale of lawn care and garden products. The Company's business is highly seasonal with approximately 70% of sales occurring in the second and third fiscal quarters. Substantially all of the assets currently held by Scotts consist of the capital stock of OMS and advances to OMS. The consolidated financial statements include the financial statements of Scotts and OMS. All material intercompany transactions have been eliminated.

The consolidated balance sheets as at January 2, 1993 and January 1, 1994 and the related consolidated statements of income and cash flows for the three month periods ended January 2, 1993 and January 1, 1994 are unaudited; however, in the opinion of management, such financial statements contain all adjustments necessary for the fair presentation of the Company's financial position and results of operations. Interim results reflect all normal recurring adjustments and are not necessarily indicative of results for a full year. The interim financial statements and notes are presented as specified by Regulation S-X of the Securities Exchange Act of 1934, and should be read in conjunction with the financial statements and accompanying notes in the Company's fiscal 1993 Annual Report on Form 10-K.

The loss before cumulative effect of accounting changes for the three months ended January 2, 1993 has been restated to reflect an ongoing charge of \$462,000 or \$.02 per share resulting from the adoption of Statement of Financial Accounting Standards ("SFAS") No. 106, "Employers' Accounting for Postretirement Benefits Other Than Pensions." Similarly, the net loss for the three months ended January 2, 1993 has been restated to reflect the cumulative effect of the adoption of SFAS No. 106 (a net of tax charge of \$14,932,000 or \$.71 per share) and SFAS No. 109, "Accounting for Income Taxes" (a benefit of \$1,775,000 or \$.08 per share). The consolidated balance sheet as of January 2, 1993 and the related statement of cash flows for the three months then ended have also been restated to reflect the accounting changes.

2. Acquisitions

Effective December 16, 1993, the Company completed the acquisition of Grace-Sierra Horticultural Products Company (all further references to Grace-Sierra, now known as Scott-Sierra Horticultural Products Company, will be made as "Sierra") for an aggregate purchase price of approximately \$123,100,000, including estimated transaction costs of \$3,100,000. Sierra is a leading international manufacturer and marketer of specialty fertilizers and related products for the nursery, greenhouse, golf course and consumer markets. Sierra manufactures controlled-release fertilizers in the United States and the

Netherlands, as well as water-soluble fertilizers and specialty organics in the United States. Approximately one-quarter of Sierra's net sales are derived from European and other international markets; approximately one-quarter of Sierra's assets are internationally based. The purchase price was financed under an amendment to the Company's Credit Agreement, whereby term debt commitments available thereunder were increased to \$195,000,000.

Effective November 19, 1992, the Company acquired Republic Tool & Manufacturing Corp. ("Republic") headquartered in Carlsbad, California. Republic designs, develops, manufactures and markets lawn and garden equipment with the substantial majority of its revenue derived from the sale of its products to mass merchandisers, home centers and garden outlets in the United States. The purchase price of approximately \$16,366,000 was financed under an amendment to the revolving credit portion of the Company's Credit Agreement.

The acquisitions have been accounted for using the purchase method. Accordingly, the purchase price has been allocated to the assets acquired and liabilities assumed based on their estimated fair values at the date of acquisition. The excess of purchase price over the estimated fair values of the net assets acquired ("goodwill") of approximately \$62,505,000 and \$6,366,000 for Sierra and Republic, respectively, are being amortized on a straight-line basis over 40 years. The acquired companies' results of operations have been included in the Consolidated Statements of Income from the respective acquisition dates.

The following represents pro forma results of operations assuming the Sierra acquisition had occurred effective October 1, 1992 after giving effect to certain related adjustments, including depreciation and amortization on tangible and intangible assets, and interest on acquisition debt. Pro forma results of the Republic acquisition, assuming an effective date of October 1, 1992, would not be materially different from the results reported.

		Three Months Ended				
(in	thous	sands, excep	t per	share amount	s)	
	Ja	anuary 2	J	anuary 1		
		1993		1994		
Net sales	\$	95,555	\$	89,152		
Loss before cumulative effect						
of accounting changes	\$	(1,757)	\$	(2,900)		
Net loss	\$	(14,914)	\$	(2,900)		
Loss per common share before cumulativ	e					
effect of accounting changes	\$	(.09)	\$	(.14)		
Net loss per common share	\$	(.71)	\$	(.14)		

The pro forma information provided does not purport to be indicative of actual results of operations if the Sierra acquisition had occurred as of October 1, 1992, and is not intended to be indicative of future results or trends.

Long-term Debt

On December 16, 1993, the Company entered into an amendment to its Credit Agreement to finance the Sierra acquisition. The amendment increased the term debt commitments available under the Credit Agreement to \$195,000,000. The Credit Agreement continues to provide a revolving credit commitment of \$150,000,000 through the scheduled maturity date of March 31, 1996. The Company's long-term debt consists of the following:

	January 1 1994
Revolving credit loan and bank line of credit Term loan Capital lease obligations and other	\$ 75,303,000 195,000,000 3,070,000 273,373,000
Less current portions	65,747,000 \$ 207,626,000

Scheduled maturities of term debt are as follows:

Fiscal Year	
1994	\$ 5,000,000
1995	25,000,000
1996	27,500,000
1997	32,500,000
1998	30,000,000
1999 and thereafter	75,000,000

All other aspects of the Company's Credit Agreement remain substantially the same.

Income Taxes

The effective income tax rate used for the three month period ended January 1, 1994 differs from the statutory federal rate principally due to state and local income tax expense, amortization of goodwill and amortization of prepaid pension costs. A tax benefit of \$1,060,000 has been recognized since, due to the established seasonal pattern of business, it is expected that the loss in the first quarter will be offset by income in later interim periods.

Contingencies

The Company is involved in various lawsuits and claims that arise in the normal course of business. In the opinion of management, these claims individually and in the aggregate are not expected to result in a material adverse effect on the Company's financial position or results of operations, however, there can be no assurance that future quarterly or annual operating results will not be materially affected by final resolution of these matters. The following details the more significant of these matters.

The Company has been involved in studying a landfill to which it is believed some of the Company's solid waste had been hauled in the

1970's. In September 1991, the Company was named by the Ohio Environmental Protection Agency ("Ohio EPA") as a Potentially Responsible Party ("PRP") with respect to this landfill. Pursuant to a consent order with the Ohio EPA, the Company, together with four other PRP's identified to date, is investigating the extent of contamination at the landfill and developing a remediation program.

In July 1990, the Company was directed by the Army Corps of Engineers (the "Corps") to cease peat harvesting operations at its New Jersey facility. The Corps has alleged that the peat harvesting operations were in violation of the Clean Water Act ("CWA"). The United States Department of Justice has commenced a legal action to seek a permanent injunction against peat harvesting at this facility and to recover civil penalties under the CWA. This action had been suspended while the parties engaged in discussion to resolve the dispute. Those discussions have not resulted in a settlement and accordingly the action has been reinstated. The Company intends to defend the action vigorously but if the Corps' position is upheld the Company could be prohibited from further harvesting of peat at this location and penalties could be assessed against the Company. In the opinion of management, the outcome of this action will not have a material adverse effect on the Company's financial position or results of operations. Furthermore, management believes the Company has sufficient raw material supplies available such that service to customers will not be adversely affected by continued closure of this peat harvesting operation.

6. Accounting Issues

In November 1992, the Financial Accounting Standards Board issued SFAS No. 112, "Employers' Accounting for Postemployment Benefits," which changes the prevalent method of accounting for benefits provided after employments but before retirement. The Company is required to adopt SFAS No. 112 no later than the first quarter of fiscal 1995. Management is currently evaluating the provisions of SFAS No. 112 and, at this time, the effect of adopting SFAS No. 112 has not been determined.

MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Results of Operations

Three Months Ended January 1, 1994, versus Three Months Ended January 2, 1993.

Net sales of \$68,326,000 increased by \$569,000 or approximately 0.8%. Net sales for the three months ended January 1, 1994, included \$4,879,000 of net sales from sales of Grace-Sierra Horticultural Products Company, now known as Scott-Sierra Horticultural Products Company, ("Sierra") which was acquired by Scotts on December 16, 1993. Sales for the period, before inclusion of Sierra sales, declined 6.4% to \$63,446,000 primarily due to decreased sales volume. Consumer Business Group sales of \$44,165,000 decreased by \$2,080,000 or approximately 4.5%. The decrease was primarily attributable to delays in availability of new products, primarily a new line of spreaders. Professional Business Group sales of \$18,071,000 decreased \$2,932,000 or approximately 14.0%. Scotts management feels that this decrease reflects a continuing trend by golf course customers to order products closer to Spring usage. Composting revenues of \$1,210,000 increased by \$701,000.

Cost of sales for the three months ended January 1, 1994 represented 54.7% of net sales, reflecting no change from 54.7% for the three months ended January 2, 1993.

Operating expenses of \$30,911,000 increased by \$1,315,000 or approximately 4.4%. The increase was partly caused by the inclusion of operating expenses of Sierra and partly by increased freight expense this year. The increase in freight expense was due to an increase in the number of less-than-truckload shipments because of the delay in the availability of new products primarily a new line of spreaders. Reduced general and administrative expense for the quarter, this year, partially offset the increase.

Interest expense of \$2,640,000 increased by \$919,000 or approximately 53.4%. The increase was primarily attributable to an increase in borrowing levels resulting from purchase of a block of Scotts' Class A Common Stock in February 1993 and the acquisition of Sierra in December 1993.

The net loss decreased from \$13,628,000 last year to \$1,557,000 this year. The decrease was attributable to a prior period non-recurring charge of \$13,157,000 for the cumulative effect of changes in accounting for postretirement benefits, net of tax and income taxes and was offset in part by lower income from operations this year.

Financial Position as at January 1, 1994.

Capital expenditures for the fiscal year ending September 30, 1994 are expected to be approximately \$31,500,000 including capital expenditures of Sierra. The key capital project is a \$13,000,000 investment in a new

production facility to increase capacity to meet demand for Scotts' Poly-SR controlled release fertilizers. Capital expenditures will be financed with cash provided by operations and utilization of existing credit facilities.

Current assets of \$236,149,000 increased by \$92,407,000 compared with current assets as at September 30, 1993 and by \$61,695,000 compared with current assets as at January 2, 1993. The increase compared with September 30, 1993 is partly attributable to the seasonal nature of Scotts' business with inventory and accounts receivable levels generally being higher in December relative to September. The increase was also caused in part, by inclusion of Sierra's current assets which amounted to \$47,418,000. The increase compared with January 2, 1993 was primarily caused by inclusion of Sierra's current assets of \$47,418,000 and also by higher inventory levels for Scotts and Hyponex products this year in anticipation of the upcoming peak selling season.

Total assets of \$508,742,000 increased by \$187,152,000 compared with total assets as at September 30, 1993 and by \$155,677,000 compared with total assets as at January 2, 1993. The increases were primarily attributable to the inclusion of Sierra's assets which amounted to \$141,731,000 including goodwill in the amount of \$62,440,000.

Total liabilities of \$367,550,000 increased by \$188,973,000 compared with total liabilities as at September 30, 1993 and by \$176,792,000 compared with total liabilities as at January 2, 1993. The increase compared with September 30, 1993 is partly caused by the seasonability of the business. It is also caused, in large part, by \$125,000,000 of term debt incurred in December 1993 to facilitate the acquisition of Sierra and by inclusion of Sierra's liabilities which amounted to \$18,571,000. The increase compared with January 2, 1993 was primarily attributable to borrowings for the Sierra acquisition; borrowings in February, 1993 to purchase a block of Scotts' Class A Common Stock for approximately \$41,400,000 and the inclusion of Sierra's liabilities.

Shareholders' equity of \$141,192,000 decreased by \$1,821,000 compared with September 30, 1993 and by \$21,115,000 compared with January 2, 1993. The decrease compared with January 2, 1993 was primarily due to a reduction in shareholders' equity in connection with the purchase of the Class A Common Stock in February 1993, offset by net earnings for the twelve month period ended January 1, 1994.

The primary source of liquidity for Scotts' operations are funds generated by operations and borrowings under Scotts' Third Amended and Restated Credit Agreement ("Credit Agreement"). The Credit Agreement was amended in December 1993 to provide financing for and permit the acquisition of Sierra. As amended, the Credit Agreement provides a revolving credit commitment of \$150.0 million through March 31, 1996 and \$195.0 million of term debt with scheduled maturities commencing on April 30, 1994 and extending through September 30, 2000. The Credit Agreement contains financial covenants which, among other things, limit capital expenditures, require maintenance of Adjusted Operating Profit, Consolidated Net Worth and Interest Coverage (each as defined therein) and require Scotts to reduce revolving credit borrowings to no more than \$30.0 million for 30 consecutive days each year.

The Company's business is highly seasonal which is reflected in working capital requirements. Working capital requirements are greatest from November through May, the peak production period, and are at their highest in March. Working capital needs are relatively low in the summer months.

In the opinion of Scotts management, cash flow from operations and capital resources will be sufficient to meet future debt service and working capital needs.

Accounting Issues

In November 1992, the Board issued Statement of Financial Accounting Standards No. 112, "Employers' Accounting for Postemployment Benefits" ("SFAS 112"), which changes the prevalent method of accounting for benefits provided after employment but before retirement. Scotts must adopt SFAS 112 no later than the first quarter of fiscal 1995. Management is currently evaluating the provisions of SFAS 112 and, at this time, the effect of adopting SFAS 112 has not been determined.

PART II - OTHER INFORMATION

Item 6. Exhibits and Reports on Form 8-K.

- (a) Exhibits.
 - 11(a) Computation of Net Income Per Common Share
- (b) Reports on Form 8-K.

On December 30, 1993, Scotts filed a Form 8-K to report the acquisition of Grace-Sierra Horticultural Products Company by The O. M. Scott & Sons Company. Form 8-K will be amended on or before February 28, 1994 to include the financial statements specified by Rule 11-01 of Regulation S-X of the Securities Exchange Act of 1934 and Items 7(a) and 7(b) of Form 8-K.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

THE SCOTTS COMPANY

Date February 15, 1994

/s/ Paul D. Yeager Paul D. Yeager Executive Vice President Chief Financial Officer Principal Accounting Officer

THE SCOTTS COMPANY

QUARTERLY REPORT ON FORM 10-Q FOR FISCAL QUARTER ENDED JANUARY 1, 1994

EXHIBIT INDEX

Exhibit Number	Description	Page Number
11(a)	Computation of Net Income Per Common Share	17

Exhibit 11(a)

THE SCOTTS COMPANY

Computation of Net Income Per Common Share

Primary (Unaudited)
(Dollars in thousands except per share amounts)

	For the Three Months Ender January 2 January : 1993 1994			nuary 1
Net loss for computing net income per common share:				
Loss before cumulative effect of accounting changes	\$ (471)(1)	\$	(1,	557)
Cumulative effect of changes in accounting for postretirement benefits, net of tax and income taxes	\$ (13,157)			-
Net loss	\$ (13,628)(2)	\$	(1,	557)
Net Income Per Common Share:				
Loss before cumulative effect of accounting changes Cumulative effect of changes in accounting for postretirement benefits, net of tax and	\$ (.02)		\$	(.08)
income taxes	(.63)			-
Net loss per common share	\$ (.65)		\$	(80.)
Computation of Weighted Ave of Common Shares Outstanding				
	For the Thre January 2 1993	e Mo	-	s Ended nuary 1 1994
Weighted average number of shares outstanding	21,073,430	1	18,6	58,535
Effect of options based upon the Treasury Stock Method:				

January 1992 - 136,364 at \$ 9.90 November 1992 - 123,925 at \$16.25 December 1992 - 300,000 at \$18.00 53,003 2,131

Weighted average number of shares for computing net loss per common share

21,128,564 18,658,535(3)

Loss before cumulative effect of accounting changes for the three months ended January 2, 1993 has been restated to reflect an ongoing net of tax charge of \$462 or \$.02 resulting from the adoption of SFAS No. 106 effective October 1, 1992. The net loss for the three months ended January 2, 1993 has been restated to reflect the

cumulative effect of changes in accounting for postretirement benefits (a net of tax change of \$14,932 or \$.71 per share) and income taxes (a benefit of \$1,775 or \$.08 per share).

On a fully diluted basis, weighted average shares outstanding did not differ from the primary calculation due to the antidilutive effect of common stock equivalents in a loss period.